The Log of Mystic Seaport®

Winter
1999

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998-99 Annual Report Issue



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Mystic Seaport Annual Report, 1998-99

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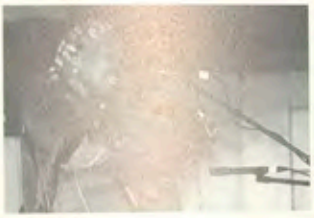




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On the cover: Combining elements of automobile and aircraft design, the Evinrude Lark suggested a future for boating in 1956. This Rosenfeld image is one of the many items selected for Mystic Seaport's expansive new exhibit, *Voyages: Stories of America and the Sea*. Preparations for the exhibit continued through the Museum's 1998-99 fiscal year, and the exhibit will open in the renovated Stillman Building in June 2000. (© Mystic Seaport, Rosenfeld Collection, Mystic, Connecticut)

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Submissions of previously unpublished articles and illustrations concerning the American maritime experience are welcome. Editorial guidelines, and information on the annual Gerald E. Morris Prize Article Contest, are available from the Editor. *The Log of Mystic Seaport* is abstracted in *American History and Life* and *Historical Abstracts*.

Mystic Seaport Gratefully Acknowledges its Sponsors

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Life is our life's work.

MYSTIC SEAPORT

Sightings

In reflecting upon the year just passed, it is clear that the most significant event of the 1998-99 fiscal year has unquestionably been the successful conclusion of The Campaign for Mystic Seaport. Thanks to the generous participation of a great many dedicated volunteers and donors, the Campaign surpassed its goal by raising over $40,918,400. Trustee William C. Ridgway III, who chaired the Campaign, is to be commended for leading the effort that enabled Mystic Seaport to initiate many new projects and to increase significantly its endowment funds. As Bill said, however, "this is just the beginning." The success of the Campaign merely sets the stage for further advancement.

To that end, Bill also provided the inspiration for a new initiative that in turn has directed much of Mystic Seaport's Trustee activity during the past year. In the summer of 1998, Bill presented me with a list of questions exploring what the Museum hopes to accomplish by the year 2010. A task force made up of Trustees and staff began to discuss some possible answers, and an official Trustee committee was appointed in November. The committee began its work by identifying a number of issues, then dividing into groups of two to prepare a "white paper" on each. The issues in question and the solutions put forth will be invaluable in planning for the years ahead, and I am grateful to Bill and the 2010 Committee for their thoughtful consideration of the future of Mystic Seaport.

I am also grateful to those of you listed in this Annual Report for your donations, your participation, and your intentions. Once again, Mystic Seaport has been the beneficiary of extremely generous individuals, foundations, corporations, government agencies, and other organizations, whose gifts to the Annual Fund, endowment, and special projects have kept the Museum strong.

1998-99 was marked by a number of important milestones, including the completion of The Campaign for Mystic Seaport, progress on the American Maritime Education and Research Center, and the ongoing construction of the freedom schooner *Amistad*. Promising advancement opportunities abound for the Museum as *Amistad* moves toward its launch date, the WoodenBoat Show returns, we look forward to OpSail 2000, and new exhibits and programming move into high gear—all complemented by new initiatives in interpretation, streetscape, new parking lots, further progress on the Rossie Mill building, and other physical improvements that enhance the Museum's appearance and capacity to serve its visitors.

With the Board-inspired commitment to insuring that each and every visitor receives a "remarkable and stirring experience" in today's competitive, choice-rich, customer-driven marketplace, the staff has been conducting a thorough examination of what we offer our visitors and has begun to take a number of positive steps to identify the Museum's core values and to implement new ways of achieving them. We are all working to insure that everyone who hears about or inquires about Mystic Seaport, everyone who visits, both on the grounds and via the world-wide web, receives the same message: that Mystic Seaport is a unique place where one can connect with our nation's maritime origins and traditions on a deeper level and have fun in the process! We who care about Mystic Seaport believe this to be true, but it is you—our members, friends, volunteers, and staff—whose loyalty and generosity truly measure how we fulfill the mission of the Museum. We thank you for your continuing support. Each of you contributes to the strength of Mystic Seaport.



William E. Cook
CHAIRMAN,
BOARD OF TRUSTEES

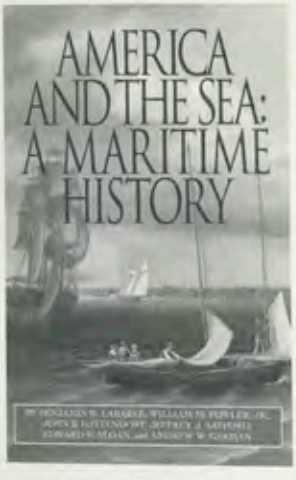
The Museum of America and the Sea

A Year of Preparations, 1998-99

J. REVELL CARR

As Mystic Seaport approaches its goal of becoming the Museum of America and the Sea, we can say with satisfaction that 1998-99 was another year of progress and accomplishment. The conventional measures of our success were heartening: Annual attendance was encouraging, and we ended the year with a small surplus in our operating budget. Equally important, we made significant progress toward the future with increased electronic access and new ways to broaden our audience, serve our public, and fulfill our mission.

The Book *America and the Sea*



In the summer of 1998 we laid the cornerstone of the Museum's new mission to create a broad public understanding of the relationship of America and the sea through publication of *America and the Sea: A Maritime History*. This book represents the collective wisdom of the five faculty members of the Museum's graduate-level Munson Institute, melded and illustrated by staff member Andy German. A product of our active Publications Department directed by Joe Gribbins, the handsome, heavy, 700-page volume brings together between the covers of a single book the essence of the American maritime saga. It has received positive reviews, not only in the popular press, such as *Parade Magazine* and numerous newspapers, but also in professional and academic journals, such as *Library Journal* which said "this is a must for every library." The distinguished British maritime journal, *The Mariner's Mirror*, proclaimed that "this richly illustrated maritime history of America will long stand as a lighthouse towering over the sea of maritime historiography." Another British review challenged British maritime scholars to undertake a similar work covering their rich maritime history. We were further encouraged that the popular History Book Club included *America and the Sea* as one of its feature selections. With our earlier book, *New England and the Sea*, still selling well after 25 years, we are confident that *America and the Sea* will be an enduring publication. Happily, early demand for the book sent us back to press for a second printing.

Voyages

Building upon the foundation of the book and the strengths of Mystic Seaport's collections, a new long-term exhibit at Mystic Seaport will address the themes of America and the Sea. A number of staff members spent the year creating the exhibition, which will be called *Voyages: Stories of America and The Sea*. We look forward to opening this exhibit in the spring of 2000 as our primary millennium celebration. Under the steady guidance of John Rutchick, the Director of Facilities Management, the Stillman Building has been fully renovated and will be prepared to house *Voyages*. Senior Curator Bill Peterson's Curatorial Department has been working diligently to prepare the many objects that will be included. Director of Exhibitions Stuart Parnes and his team are bringing all of the elements together for this important exhibition. In *Voyages*, we will present seven aspects of the nation's relationship with the sea through compelling stories, both past and present. Each of these seven themes will be featured in successive years with a special exhibit, additional publications, and various programs related to the theme.

Native Legacy

While work proceeded to create the *Voyages* exhibit, we inaugurated the newly renovated first floor of the Stillman Building with a temporary exhibit during the summer of 1999. Reflecting the Museum's expanded geographical and cultural range, we focused on the links between Native American and modern American watercraft. The Museum's watercraft collection clearly reflects the extraordinary impact of Native American designs on our boating traditions. The exhibit *Native Legacy* was designed to acknowledge that gift of elegant time-proven designs and to heighten our visitors' awareness of this impact. With

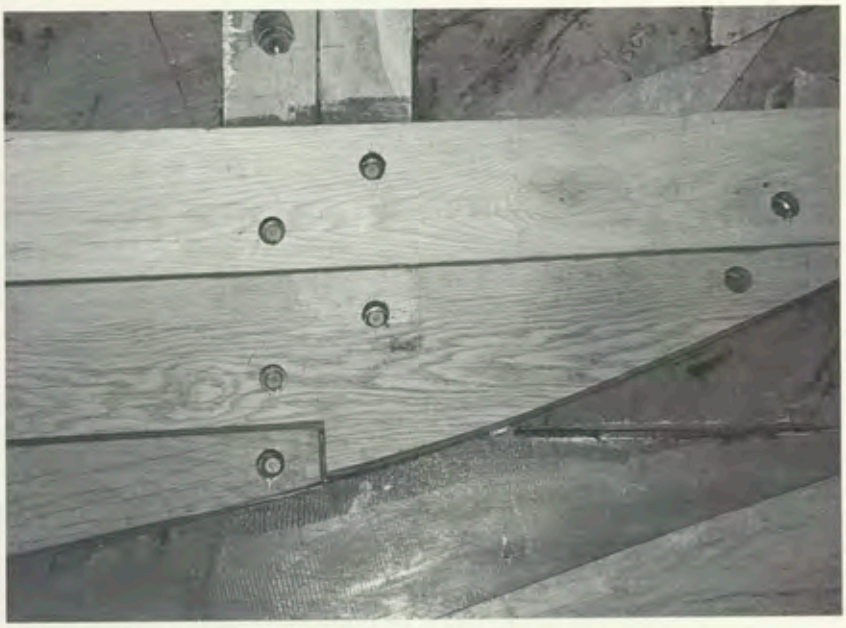
the assistance of guest curator Ben Fuller, the exhibition included not only skin-covered kayaks, canoes, and dugouts, but the wide range of boats that evolved from these designs and are now produced from the most advanced materials.

Interpreting and Learning

We planned *Native Legacy* to expand our offerings during the summer of 1999, but we continue to rely upon our interpretive staff, museum teachers, and talented thespians to provide visitors with an individualized experience at the Museum. All our visitors and visiting school groups experience the fine work of our interpreters, under the direction of Susan Funk, and our Museum teachers, directed by Jan Larson, who work not only with school groups but also with the visitors throughout the summer. The performance staff reintroduced our popular melodrama "The Tale of a Whaler," which has been so well received by parents and youngsters alike that it returned "by popular demand." The staff also planned the research and development of *Amistad*-related dramatic pieces. These can be performed at the Museum during construction of the *Amistad* and, once the *Amistad* is launched, aboard the vessel as she calls in cities and ports around the country.

Building *Amistad*

Of course, the construction of the *Amistad* has been one of the major focal points of this fiscal year. With her keel laid in March of 1998, this year saw the vessel literally come into existence. Under Vice President Dana Hewson's oversight, and with Quentin Snediker's coordination, lead shipwright Roger Hambidge and his crew have done a masterful job in turning magnificent raw lumber into an extraordinary ship. All who watch the *Amistad* take shape can see that we are using superior materials and the highest quality workmanship throughout the vessel. The *Amistad*'s construction is an obvious point of pride for everyone associated with the Museum and a great point of interest for every visitor who has come during the past year. The *Amistad* project has also given us the opportunity to develop work and study relationships with a wide range of groups, from New Haven's Sound School to New London's High School.



With its keel of purple heart, frames of live oak and white oak, planking of white oak and Angelique, and various fittings of African iroko, the Amistad *combines the woods of three continents. (Jennifer Stich photo)*



In traditional style, Wayne Barstow notches the Amistad's *breasthook for a deck beam. (Jennifer Stich photo)*

Watercraft

The entire crew in Dana Hewson's Watercraft Department worked successfully to continue the necessary preservation work on our fleet despite the "distraction" of the *Amistad*'s construction. This involved work on all our major vessels. The year also saw another year of success with the Boathouse boat livery for members ad visitors, with the volunteers doing more of the maintenance on the



Students from New Haven's Sound School have been involved throughout construction of the Amistad. *(Jennifer Stich photo)*

small craft. A milestone was also marked in the Smallboat Shop with the retirement of Barry Thomas, who in his decades in the shop built more than fifty boats, wrote three books, and shared his extraordinary knowledge with innumerable people through his boatbuilding classes, his lectures, and his discussions with visitors.

Academic Achievement

While many on the staff worked to make the visitor experience truly rewarding, others were hard at work supporting the academic and research sides of the organization. With 21 students enrolled, the 1998 session of the graduate-level Munson Institute was particularly strong. After many years of directing this program, through which students receive a concentrated maritime history course during the summer months, Dr. Benjamin W. Labaree asked to be relieved of the administrative side of the program while continuing to stay on the faculty. The advisory council awarded the directorship of the program to Dr. John Hattendorf, a distinguished professor at the U.S. Naval War College in Newport, Rhode Island. John, who has long been a Munson faculty member, has done a splendid job in his first year as Director. Under the auspices of the Munson Institute, Glenn Gordinier manages our summer intern program. In this popular program, individuals study museum theory while obtaining practical experience working in various Mystic Seaport departments, and it too was successful in its service to both the interns and the Museum itself. The Munson Institute also administers the Paul Cuffe Memorial Fellowships for the study of blacks and Native Americans in maritime history.

The generous support of a local foundation underwrites these important research projects.

Williams–Mystic Milestones

This was a banner year for the Williams College-Mystic Seaport Maritime Studies Program, which celebrated its twentieth anniversary. During two decades the program has given almost a thousand undergraduate students the extraordinary experience of a full semester of maritime-related study while in residence at Mystic Seaport. Under its founder, Dr. Ben Labaree, and his successor Dr. Jim Carlton, the program has maintained a high level of academic rigor. We were especially gratified when the Williams College Curriculum Committee evaluated the program and concluded that the students in the Williams-Mystic Program should receive more credit hours for their semester at Mystic Seaport than they would receive for a full semester at Williams College. That is high praise indeed for the caliber of the Williams-Mystic Program, its students, and its faculty.

Ex Libris

All of the exhibition and educational programs throughout the Museum rely on the resources of the G.W.



Odetta performs at the Museum's 1998 Sea Music Festival. (Jennifer Stich photo)

Blunt White Library and the knowledge of Director Paul O'Pecko and his staff. The Library not only responded to the varied needs of its many users, but also coped with the problem of capacity. The Library is strained at this time, and it is a major priority for the Museum to resolve the way in which we will be able to provide for the necessary Library growth as it keeps up with the literature and new research in the maritime field.

Symposia

As a complement to the ongoing academic programs at the Museum, we conduct a range of symposia during the year, focusing on American maritime history, sea music, and the history of yachting. As in other years, these symposia attracted groups with particular interests to the Museum, and each provided a forum for the presentation of research and for informal discussions that often encourage and advance the work in progress.

Museum Education

We are proud of the range and popularity of Mystic Seaport's educational offerings. The *Brilliant* at-sea sailing program, the *Joseph Conrad* small-boat sailing program, and the overnight school education programs were fully subscribed this fiscal year. The *Conrad* program serves not only young people who participate in the summer sailing program living aboard the *Conrad*, but also young people and adults from the community who are actively involved in sailing classes through spring, summer, and fall. Our Planetarium programs were in great demand as well. This interest is the nicest kind of problem for the Museum to deal with as we look for ways to increase our offerings and fulfill our mission. Throughout the fiscal year, detailed planning continued for a particularly exciting project: a transatlantic passage for our sail-training schooner *Brilliant* as a participant in the tall-ships race to Europe in the summer of 2000, following the millennium celebration in the ports of the East Coast. Captain George Moffett's meticulous preparations have addressed virtually all the issues necessary for *Brilliant*'s success in this project. Those who participate in the Atlantic crossing or in the program she conducts in Europe will have truly memorable experiences.



Thanks to the generosity of several local individuals, Captain George Moffett (upper right) *and Mate Amy Hagberg* (upper left) *took a group of New London High School students to sea aboard* Brilliant *in the summer of 1998.*

The Visitor Experience

Under the guidance of Vice President Jane Keener, the Museum's exhibitions and its educational and research support programs were on a very solid basis and were accomplishing their goals. However, we worked hard during the year to ensure that other dimensions of the visitor experience were of equal quality. In the business world, customer service is an essential component of any successful endeavor. It is just as essential for a successful museum. As the fiscal year concluded and we prepared for the summer of 1999, the entire staff participated in special training sessions to ensure that we had universal understanding of the concept.

Streetscape

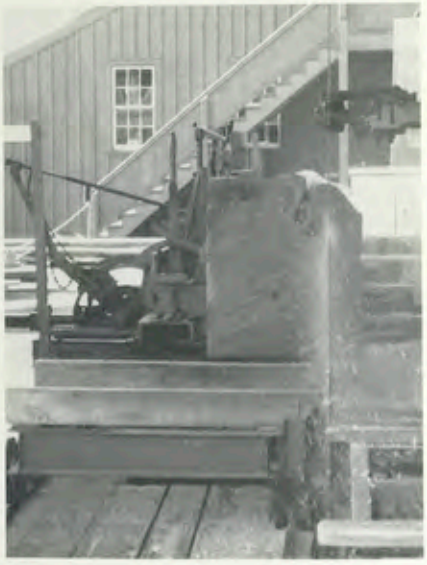
The visitor experience starts as they approach the Museum along Route 27. Through a cooperative effort with the Town of Stonington, using Intermodal Surface Transportation Efficiency Act (ISTEA) funds, we spearheaded the upgrading of the streetscape from Interstate 95 down to Route 1 in Mystic. New sidewalks, pavement, fencing, and building improvements have enhanced the Museum's sense of place. The second stage of the visitor experience, as they park for their visit, was also dramatically improved in both our parking lots through reorganization, paving, and landscaping. Yet, as the fiscal year ended we were shocked and disappointed when the new lights for the parking lots turned out to produce far too much light. We began work with the Town of Stonington to resolve that situation.



Mike Nurco lays out the shape of an Amistad *plank on a piece of angelique before running it through the shipsaw. (Lisa Grenier photo)*

Future Enhancements

The next key experience for the Museum visitor is the arrival at the Visitor Reception Center or the north entrance. Here the Visitor Services staff makes the positive first impression as they welcome the visitors to the Museum. Anyone working in the museum field recognizes that visitors need the opportunity to enjoy good food in pleasant surroundings and to be able to shop for unique items related to the museum's purpose. As this year came to an end, our new Galley Restaurant neared completion. We designed this facility to replace the totally inadequate former Galley and to create an attractive informal environment where visitors and their families can have good food served quickly. This new restaurant is a splendid addition to the food service offerings of the Museum, which are directed by Jim Farrell. With completion of the new Galley, visitors can choose a good, quick meal there, a complete meal at the full-service Seamen's Inne, the period dining experience within the Spouter Tavern, or the beverages and other foods served outdoors in season by the historic vending staff. The Museum's catering staff also provides a broad range of dining experiences.



Iroko from Sierra Leone is squared on the Shipyard sawmill for use in the Amistad. *(Lisa Grenier photo)*

While the new Galley and other visitor services on the grounds have a real impact on the visitors' experience, the buildings and grounds themselves heavily influence the impression the Museum makes on its visitors. John Rutchick's Facilities Management crew made remarkable progress this year as it carried out work on our more than 100 structures and the infrastructure that serves the institution. The appearance of the Museum was significantly improved through the good work of this department.

Museum Shopping

Mystic Seaport's Museum Stores, headed by Steve Souza, responds to our visitors' shopping needs while complementing many of the Museum's programs. This year we emphasized product development and the wholesale business in order to create unique products inspired by the collections and activities of Mystic Seaport. Not only would these enhance sales at the Museum, they would also broaden our service by providing wholesale products to other museums and stores worldwide. A few years ago, we withdrew from the catalog business because we were not satisfied with the products we were able to offer. Now, by combining our product development with the advances in electronic communication, we feel confident that it is the time to create an electronic catalog to offer distinctive Museum products through the internet. We have begun this process and will expand it extensively in the years ahead.

Mining the Collections

The Museum's varied collections are increasingly viewed as a resource by outside producers seeking to illustrate books or television programs, or for other uses. The film and photographic collections, which are under the leadership of Curator Mary Anne Stets, receive the heaviest use. The licensing of use of our collections, which is also coordinated by Mary Anne Stets, is becoming an increasing source of revenue for the Museum, and that income helps to offset the costs of caring for those collections.

Finance and Human Resources

While the Museum's curatorial task is to preserve maritime aspects of the past, we need to employ the technologies of the present and future in all areas of our work. The Museum's Finance Office "keeps the books" for a very complex institution, with a broad range of income sources and an equally broad range of expenses. We receive grants and contributions, we earn income, and we must meet innumerable accounting standards and reporting requirements. The very able staff in the Finance Office appropriately utilizes the computers and software programs necessary to document and analyze the Museum's finances. This is another area under the responsibility of Vice President Jacques Brunswick, and the department is directed by Caroleen Frey. They continue to do a superb job, as does our Human Resources Office directed by Mark Dulin. Both Finance and Human Resources have had significantly greater responsibilities, and increased staff to serve, since the Museum acquired the Seamen's Inne restaurant business.

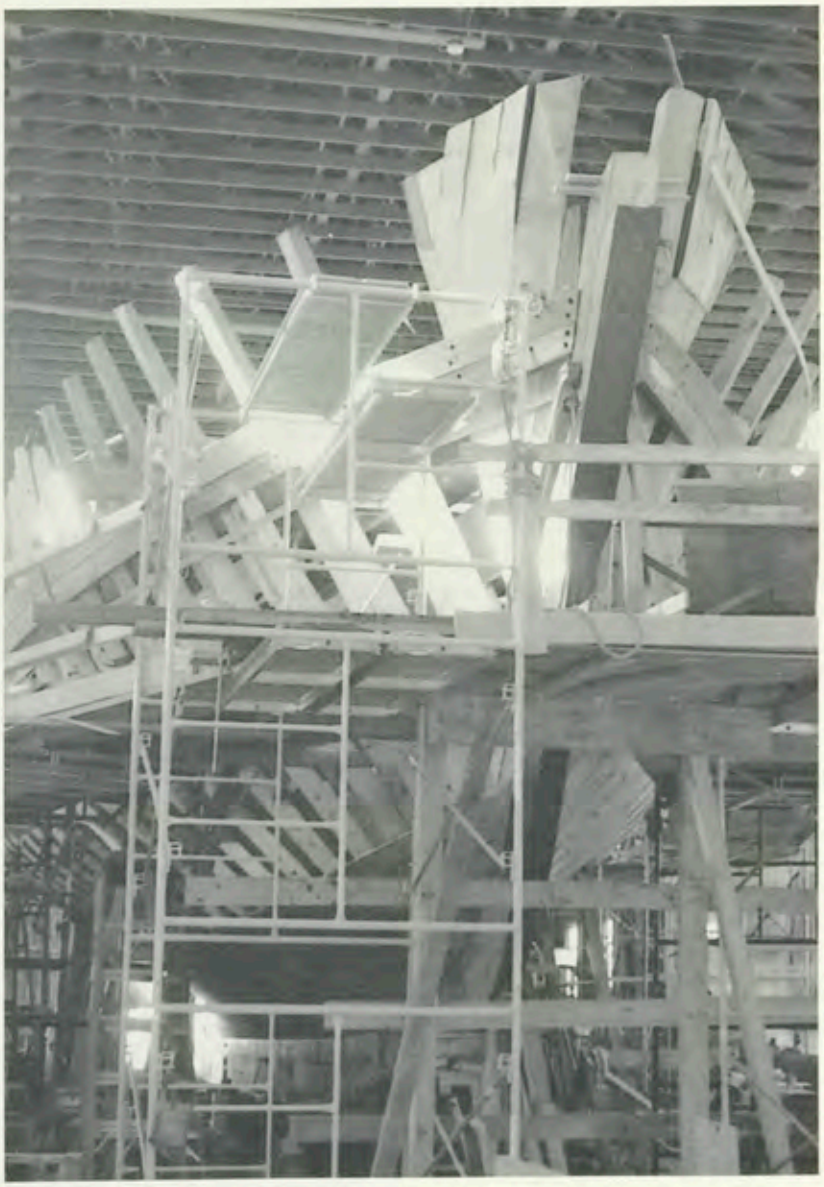
Institutional Advancement

Modern technology is helping to make order out of potential chaos is in the area of Development and Membership as well. Under the guidance of Vice President Christopher Cox, these departments are responsive to our 25,000 members and ensure that their needs are served and their support for the Museum is properly accounted for and acknowledged. The Membership Office serves members in every state in this country and in approximately 35 foreign countries. Our members form a solid base of long-term support for Mystic Seaport.

Within the Development Office, under the direction of Mike Smiles, the staff works to link opportunities for support of the Museum with individuals, foundations, corporations, and funding agencies that will find satisfaction in furthering our efforts. This has been a particularly strong year, both in individual support and in grants from prestigious foundations.

Community

Another area under the oversight of Christopher Cox is Communications. This busy department, directed by Peter Glankoff, has two important responsibilities. It manages the accurate communication of the Museum's activities and offerings to the outside world through a wide range of advertising and publicity. The creative advertising effort for the fiscal year featured our interpretive staff telling intriguing maritime stories. The department also manages numerous aspects of communications within the Museum, from design to event planning, to ensure that we sustain and strengthen Mystic Seaport's image. As an extension of this effort, the department created an award-winning visitor



Rising above the staging, the Amistad takes shape in the Museum's shipyard. In April 1999 planking had begun from the garboard (bottom) plank up and the sheerplank down. (Lisa Grenier photo)



As the fiscal year ended, the spacious new Galley neared completion for its June 1999 opening. (Jennifer Stich photo)

preview video, which is effectively introducing new visitors to the Museum.

Volunteering

Many museums view Mystic Seaport's remarkable volunteer program with envy. Under the supervision of Maria Bag, more than 600 volunteers held an estimated 742 positions and donated a total of 37,927 hours of work this year. The award for the most hours of work (1,112) went to Nellie Davis, who volunteers in Mystic Seaport Museum Stores. For the first time, the Museum presented the new Volunteer of the Year award established by the family of long-time Museum volunteer Bill Noyes. The award for 1998 was given to Harry "Bud" Northup, who volunteers for Mystic Seaport's Grounds Department and was recognized for his quiet dedication and attention to even the smallest detail.

National Council of Advisors

Recently, under the inspiration and leadership of Trustee Chairman William E. Cook, Mystic Seaport established a new volunteer advocacy group called the National Council of Advisors to provide advice to the Board of Trustees and the professional staff of the Museum. Made up of individuals from all around the country, chosen for their interest in maritime history and preservation, this group serves as ambassadors and regional representatives of Mystic Seaport. Council members alert the Museum to relevant issues or activities in their home areas and assist in the solicitation of financial support. Members are assets to the Museum through their expertise, the prestige they bring, and the national recognition and support they attract. Advisors are selected for five-year terms with the possibility of additional five-year terms. The first official meeting took place in May of 1998, and we anticipate positive benefits from the informed opinions and broad perspectives that will come from this geographically diverse group.



The Museum's food services appeal to many tastes. (Claire White-Peterson photo)

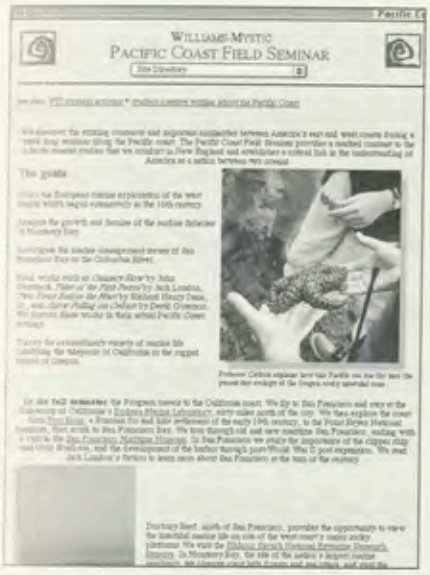
Information Services

In support of virtually every department of the Museum today, the Information Services Department keeps all of our computers and their programs linked and functioning effectively. Through the leadership of Department Director Guy Hermann, this department has done a remarkable job with limited resources as it facilitated the work of the rest of the staff and the achievement of a strong reputation for the computer aspect of our work within the museum community. While Guy decided to leave the Museum to pursue a different career at the end of the year, we expect to find a strong new leader for this critical and expanding aspect of our work.

In addition to the work already described, we began a number of special initiatives this year that advance Mystic Seaport through the application of computer technology and provide greater access to our resources. Our internet web site now attracts approximately 100,000 distinct visits each month and provides a broad range of information about the Museum, its holdings, and its programs to individuals around the world.

Foundation Support

The web site that we created about the *Amistad* story and our construction of the *Amistad* was made possible through the support of the National Endowment for the Humanities. The chairman of the National Endowment, in a speech



Activities of the Williams-Mystic Program are described on Mystic Seaport's World Wide Web Site, www.mystic.seaport.org

at Yale University, specifically cited our web site with pride as he described the National Endowment's support of projects using contemporary computer technology. The National Endowment for the Humanities has also awarded the Museum a planning grant to prepare an online exhibition called *Making Connections: Telling the Stories of America and the Sea*. We are very pleased that 22 of our fellow maritime museums and maritime scholars have agreed to join with us to create this online program.

It is particularly encouraging that foundations and granting organizations perceive the potential benefits that computerization, and more specifically the digitization of information held by the Museum, can provide. This is evidenced by the fact that our Library at this moment has no less than three different digitizing projects underway sponsored by three different organizations. The G.W. Blunt White Library received a National Maritime Heritage Grant to digitize the customhouse records of Connecticut vessels, which are now only available in a few repositories. The Library also was honored to received one of six grants conferred by the Library of Congress, the other five going to universities. Through the generous support of the Andrew W. Mellon Foundation, the Museum is digitizing much of the most sought after material from our Library. Besides manuscripts and other materials frequently consulted by our Library users, this project includes the collection of ships registers published between 1858 and 1900, which are not available in their entirety in any single institution.

2010 at Mystic E-Port

The potential of the computer and virtual access through the internet came into sharp focus when Trustee Vice Chairman Bill Ridgway challenged staff members and Trustees to envision the Museum in 2010. I foresee that, by 2010, Mystic Seaport will be a more mature institution with active programs providing an even better visitor experience for those who come to the Museum. But in addition to the enhanced physical Mystic Seaport, I envision a thriving "Mystic E-Port," the Museum's electronic presence. We have a great opportunity to fulfill our mission and serve a global audience if we use the emerging electronic technologies to provide access to Mystic Seaport's rich sources of information. As the fiscal year came to an end, we were beginning to examine each of the Museum's programs and all of its collections to explore ways in which we could provide access to them, establish dialogues with users, extend the Museum's educational efforts through distance learning, and generate the income necessary to support this program and the Museum's other activities. It is easy to imagine the potential, but we know that only a well-conceived business plan will ensure that the most beneficial projects receive priority and those with marginal potential are set aside.

The prospects are exciting. Imagine being able to enter Mystic Seaport and explore its collections and information at your own pace while in your own home. Such virtual adventures through electronic access cannot help but inspire interest in the Museum and its objects and encourage increased visitation to experience the real thing. As we approach the millennium we will be analyzing carefully this opportunity to expand the outreach of Mystic Seaport and its efforts to tell the stories of America and the Sea.

The fiscal year that lies ahead, which will include the beginning of the millennial year, is full of challenges as we prepare the Museum for that celebration, create our exhibition *Voyages: Stories of America and the Sea*, launch the *Amistad*, and prepare her for participation in OpSail events in New York and New London. With the solid Board of Trustees, our National Council of Advisors, a strong staff, and the stalwart support of the Museum's members, donors, and friends, Mystic Seaport anticipates another year of progress and accomplishment.



The Museum Education Department prepared a family guide to help visitors understand the Amistad *story.*

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Stillman Society

In 1938, Mystic Seaport (then the Marine Historical Association) received a generous bequest from the estate of Dr. Charles K. Stillman, one of the Museum's three founders. As the first bequest to the Museum, this significant gesture helped to establish an endowment for the Museum's programs and future operations. It also began what has become a tradition of Planned Giving at Mystic Seaport. Since then, a great many individuals have made generous gifts to the Museum in their wills or estate plans.

In order to recognize their generosity, Mystic Seaport has established the Stillman Society, named in honor of the Museum's early benefactor. Mystic Seaport is pleased to recognize these special donors during their lifetime, not only to acknowledge their generosity personally, but to celebrate the role the Stillman Society plays in the growth and development of the Museum.

If you believe that you qualify for membership and would like to add your name to our list, please call our Vice President for Development and Communications, Christopher M. Cox, at 860.572.5365.

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Gifts in Memory and Gifts in Honor

Mystic Seaport welcomes donations made in memory or in honor of members, staff, families, or friends of the Museum. Unless directed toward a special fund or program, these gifts are added to the Museum's Endowment, and the income is used in support of Museum collections, programs, and activities.

Donors of Memorial and In Honor Gifts, and those remembered, are listed in the Annual Report issue of *The Log of Mystic Seaport* and thus become part of the permanent archive of the Museum.

Memorials

Each year on Members' Day, those in whose name a Memorial Gift has been made, and members and friends who have died, are remembered during the Annual Meeting. In addition, a book is purchased in their name for the G.W. Blunt White Library and marked with a bookplate bearing their name. The book remains in the Library as a permanent remembrance. Names so honored are recorded in an index so that families and friends who visit the Library may find the corresponding book.

Mystic Seaport makes every effort to insure accuracy in the lists we publish. Unfortunately, this past Members' Day, the name of Mr. John P. Ware was mistakenly omitted from the program book for the Annual Meeting. Mr. Ware had been a member of Mystic Seaport since 1963 and was an avid sailor. We were notified of his death in April of 1999 and were honored to receive numerous donations in his memory. These were, at Mrs. Ware's request, used in support of Youth Education and funded programs that benefit young people, like the *Conrad* program. We wish to offer our sincere apologies to Mrs. Ware and her family for our oversight at the Annual Meeting and gratefully acknowledge these generous memorials in Mr. Ware's name.

Gifts in memory of the following individuals were received during Fiscal Year 1998-99:

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Gifts in Honor

Gifts in honor of the following individuals were received during Fiscal Year 1998-99:

Mr. Robert C. Allyn
John P. Brewer
To commemorate the 55 year friendship between Corrine Chubb and Waldo Howland
Capt. Irving M. Johnson
Mrs. Mary Langdon
Rock of Ages Band
Mr. J Irving Bird Scott

Named Funds at Mystic Seaport Museum

Mystic Seaport encourages the establishment of named funds, both restricted and unrestricted. Funds may be created to support different programs of the Museum or may be established for unrestricted use. The funds appear permanently on the books of Mystic Seaport in recognition of their ongoing support of the Museum's work. Named funds are established with a gift of $100,000 or more and, once established, additions may be made at any time. Currently, the following funds support Mystic Seaport:

American Seamen's Friend Society Endowment Fund
The Blair Lighthouse Endowment
Dorothy E. R. Brewington Curatorial Acquisitions Fund
The *Brilliant* Endowment Fund
The Gladys Brooks Library Endowment Fund
The Gladys Brooks Manuscripts Conservation Endowment Fund
Anita E. and James E. Chapman Maritime Research Fund
C. Thomas Clagett, Jr. Endowment Fund
Harvey Conover Memorial Endowment Fund
Carl C. Cutler Endowment Fund
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Henry B. duPont Endowment Fund
Henry B. duPont Preservation Shipyard Fund
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The General Library Endowment Fund
Thomas S. Greenman House Endowment Fund
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Clifford D. Mallory Memorial Fund
Mildred C. Mallory Memorial Endowment Fund
Rebecca Sealy Mallory Garden Fund
The Edward S. Moore Foundation Youth Education Endowment Fund
Charles W. Morgan Endowment Fund
Frank and Cora Munson Endowment Fund
Endowment for Humanities Research and Public Program Development
Edward John Noble Endowment Fund
The Margaret W. Pierce Endowment for Interpretation
Pilots Endowment Fund
The Russell S. Reynolds, Jr. Endowment for the Preservation of New York Yacht Club Station 10

Roann Endowment
Francis Day Rogers Curatorial Endowment Fund
Rudolph J. Schaefer Building Endowment Fund
Elizabeth and Franz Schneider and Timothea S. Larr
Small Craft Endowment Fund
Merrill Stubbs Endowment
Wade F. B. Thompson Endowment Fund
Watercraft Endowment
Thomas J. Watson, Jr. Endowment Fund

New Endowments Created During 1998-99

William E. Cook Endowment Fund
Captain George Lawrence II Memorial Endowment Fund
Margaret Pynchon Mallory Endowment Fund
Penzance Foundation, Mr. and Mrs. Hays Clark Endowment to Support the Curator of Watercraft
Mr. and Mrs. Edwin Thorne Endowment to Support the Curator of Small Craft

Mystic Seaport also has a universal endowment that generates income to support the operating budget, which benefits all departments. Contributions to this fund are most welcome.

In keeping with the recommendation of the Finance Committee of the Board of Trustees of Mystic Seaport, the endowment draw for fiscal year 1998-99 was 5.25 percent of a 12-quarter rolling average.

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Ronald Vairo
Richard Van Deusen
Thomas Van Winkle
Jack Holt Vibber
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Emily Watson
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William Welte
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Colleen Woods
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Condensed Consolidated Balance Sheet

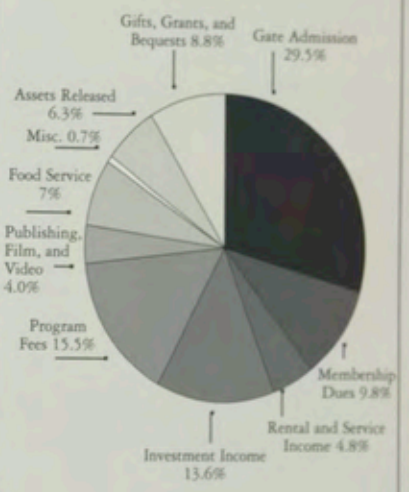
The condensed consolidated financial statements presented to the right have been derived from the Museum's audited financial statements, copies of which are available upon request.

	April 30, 1999	April 24, 1998
Assets		
Current		
Cash	$ 1,562,600	$ 1,219,900
Accounts, Grants, and Interest Receivable	2,003,600	884,900
Promises to Give - Current	274,100	224,600
Merchandise and Other Inventories	1,958,200	1,893,900
Prepaid Expenses	470,100	328,300
Total Current Assets	6,268,600	4,551,600
Non-Current		
Promises to Give - Non-Current	382,600	436,400
Investments	44,169,800	38,825,000
Other Inventories	1,274,800	538,600
Goodwill	400,000	471,600
Fixed Assets - Net	18,670,900	15,042,300
Total Assets	$ 71,166,700	$ 59,865,500
Liabilities and Fund Balances		
Current Liabilities		
Notes Payable	$ 3,600,000	$ 2,700,000
Accounts Payable and Accrued Expenses	1,782,800	1,344,400
Deferred Revenue	267,200	313,500
Other Current Liabilities	154,600	152,700
Total Current Liabilities	5,804,600	4,510,600
Non-Current Liabilities		
Notes Payable	265,500	342,600
Deferred Support and Revenue	689,100	528,300
Other Liabilities	885,200	29,100
Total Liabilities	7,644,400	5,410,600
Net Assets		
Unrestricted		
Management Designated	23,684,600	19,866,800
Net Equity in Fixed Assets	17,312,500	14,418,200
	40,997,100	34,285,000
Restricted		
Temporarily Restricted	3,953,200	2,766,500
Permanently Restricted	18,572,000	17,403,400
Total Net Assets	63,522,300	54,454,900
Total Liabilities and Fund Balances	$ 71,166,700	$ 59,865,500

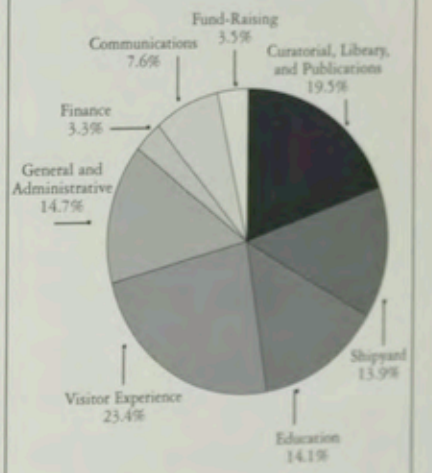
Condensed Consolidated Statement of Operating Activity

	Year Ended April 30, 1999	Year Ended April 24, 1998
Operating Fund		
Revenue and Support		
Revenue		
Gate Admissions	$ 3,694,400	$ 3,744,800
Membership Dues	1,232,200	1,178,400
Rental and Service Income	598,100	595,400
Investment Income	1,710,300	1,508,900
Program Fees	1,942,500	1,851,100
Publishing, Film, and Video	504,300	463,700
Food Services	877,500	1,249,800
Miscellaneous	92,200	157,300
Assets Released from Restriction	786,400	804,500
Total Revenue	11,437,900	11,553,900
Support		
Gifts, Grants, and Bequests	1,098,400	1,185,100
Total Revenue and Support Before Auxiliary Operations	12,536,300	12,739,000
Revenue from Store Operations	6,155,100	6,085,800
Revenue from Seamen's Inne Operations	3,837,200	589,400
Total Revenue and Support	$ 22,528,600	$ 19,414,200
Expenses		
Program Expenses		
Curatorial, Library, and Publications	$ 2,381,200	$ 2,323,700
Shipyard	1,699,100	1,651,200
Education	1,722,000	1,771,000
Visitor Experience	2,863,300	3,101,900
Total Program Expenses	8,665,600	8,847,800
Supporting Expenses		
General and Administrative	1,790,100	1,581,500
Finance	399,100	353,600
Communications	932,300	853,700
Fund-Raising	427,200	568,100
Total Supporting Expenses	3,548,700	3,356,900
Total Expenses Before Auxiliary Operations	12,214,300	12,204,700
Expense of Store Operations	5,999,200	5,900,600
Expense of Seamen's Inne	4,063,200	753,500
Total Expenses	22,276,700	18,858,800
Excess of Support and Revenue Over Expenses	251,900	555,400
Transfers for Fixed Assets	132,900	379,800
Excess of Support and Revenue Over Expenses and Fixed Asset Transfers	$ 119,000	$ 175,600

Museum Income



Museum Expense



Membership Benefits and Dues, 1998-1999

Basic Membership Benefits:
Admission for a full year; discounts on guest admissions, dockage, classes, programs and Mystic Seaport Museum Stores purchases*; subscription to the *Wind Rose* and *The Log of Mystic Seaport*; a car decal; express entry at the Visitor Reception Center (seasonal).

Individual $35 ($30 at renewal**)
Basic membership benefits for one named adult. Tax deductible portion of membership: $20.

Dual $45 ($40 at renewal**)
Basic membership benefits for two named adults at the same address. Tax deductible portion: $20.

Family $55 ($50 at renewal**)
Basic membership benefits for two named adults at the same address and their children OR grandchildren 18 or under. Tax deductible portion: $20.

Participating $100 ($90 at renewal**)
Family membership benefits plus 2 guest passes; reciprocal admission privileges at over 40 maritime museums in the United States and Canada. Tax deductible portion: $29.

Sustaining $175 ($160 at renewal**)
Participating membership benefits plus one night free dockage per season. Tax deductible portion: $93.

Associate $250
Sustaining membership benefits plus 4 additional guest passes. Tax deductible portion: $169.

Benefactor $500
Sustaining membership benefits plus 6 additional guest passes. Tax deductible portion: $419.

Life $3,000 (Single Payment)
Sustaining membership benefits plus 8 additional guest passes. Maritime art print upon joining. Tax deductible portion: $2,000.

**10 percent discount on any purchase of $5 or more from Mystic Seaport Museum Stores, excluding items on sale and original art (maximum discount: $100 per purchase).*
***Renewal discounts are available only if membership dues are paid before expiration.*

Total Membership Enrollment
Fiscal year 1998-99: 25,093
Fiscal year 1997-98: 23,899

Total Membership Income
Fiscal year 1998-99: $1,232,200
Fiscal year 1997-98: $1,178,400

Total Membership by Category

Individual	4591
Dual	5939
Family	12557
Participating	874
Sustaining	420
Associate	90
Benefactor	31
Corporate	13
Honorary	149
State Official	188
Life	541

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Mr. and Mrs. Fred Lorensen
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Mr. and Mrs. Robert G. Stone, Jr.
Mr. Nicholas Streeter
Mr. and Mrs. Daniel Thorne
Mrs. Gene Tunney
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Mr. and Mrs. James D. Bishop
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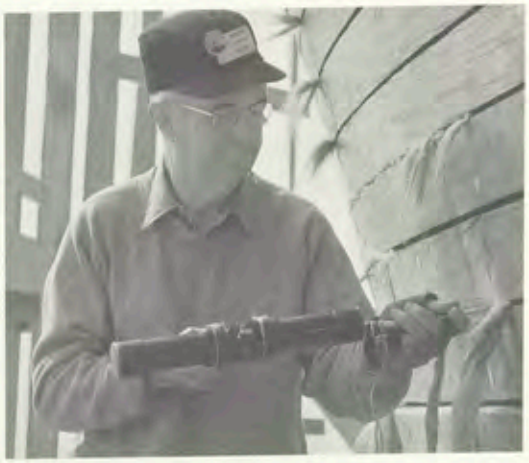
Mystic Seaport Salutes!

HOWARD DAVIS

On 10 September 1998, Howard Davis celebrated his fortieth anniversary of working at Mystic Seaport, adding an eighth star to his Mystic Seaport name badge—one star for every five years that he has worked at the Museum. He likes to joke that he signed on as a temporary worker and never left. He says it is the smartest thing he ever did, second only to marrying Mary, his wife of 50 years.

The fourth generation in a family who had all worked in boat-related businesses, Howard began his career in 1941 at the Noank Shipyard, not far from where he lived in Noank, Connecticut. After serving in the U.S. Coast Guard, he worked next for Franklin Post & Son in Mystic, then moved on to the Eldredge Boatyard. When Eldredge's closed in 1958, Howard turned to his friend, Jim Kleinschmidt, who was in charge of Mystic Seaport's boat restoration program. He asked Jim to take him on temporarily, but when Jim recognized what a treasure he had, Howard was made a permanent member of the staff in January of 1959.

As part of the Museum's Curatorial Department, Howard and his good friends Elwood Bogue, Arnold Crossman, Irving Holdridge, and Art Payne were responsible for ship restoration, exhibit preparation and maintenance, and a host of other Museum projects. Their biggest challenge came in 1966, when the *Charles W. Morgan* was in urgent need of restoration. In 1969, the Museum made the ambitious decision to haul the vessel ashore for a complete rebuilding that would put her back in floating condition. In order to carry out this work,



Howard Davis caulks the Morgan *in 1981.*

construction began on the Henry B. duPont Preservation Shipyard, including a lift dock capable of hauling any Museum vessel.

Howard credits the building of the Shipyard as the single most significant change he has seen in all of his 40-plus years at the Museum. In 1970, Mystic Seaport's then Director, Waldo Johnston, proclaimed that the new Shipyard would "give Mystic Seaport a chance to preserve our fleet ourselves, encourage young people to learn old shipbuilding skills, develop an apprenticeship program," and make the Museum independent while providing an active new exhibit for visitors. Clearly, knowing that Mystic Seaport could draw on the skills of Howard Davis and his colleagues gave the Board the confidence to proceed with these bold plans.

In December 1973, with the Shipyard and lift dock in place, the *Morgan* was freed from her sand berth to once again become a waterborne vessel. Howard describes the moment when the ship rose out of the water for the first time as the most thrilling moment in his Museum career.

Howard states unequivocally that he enjoys everything about working at Mystic Seaport. "If I hadn't enjoyed it, I wouldn't have stayed," he says thoughtfully. Already skilled at "caulkin' and talkin'," he switched to interpreting exhibits in August 1989 after a heart attack in 1988. "Now I get to talk for seven hours each day that I work." Not surprisingly, his favorite exhibit is the Shipyard where he spent so many of his more active years. He is equally at home on the *Morgan*, where he enthralls visitors with his personal recollections of her meticulous restoration.

Howard Davis is a contented man. He lives with Mary in a house in Noank formerly owned by his grandfather. He attends the Noank Baptist Church, where he sang in the choir for 49 years. His daughter and son-in-law live nearby, and he takes pride and delight in talking about his two grandsons, but "neither one is headed toward a maritime-related career."

Following quadruple by-pass heart surgery in 1996, he was determined to "make it to 1998" so that he could celebrate his fiftieth wedding anniversary and add "another star" to his name badge. With both accomplishments firmly in hand, he is now shooting for his ninth star. He is confident that he will succeed.

Mystic Seaport is proud to salute Howard Davis. He is an inspiration to all.